



a CALIFORNIA SPECIAL DISTRICT

## Delta Diablo Special Board of Directors Meeting

**4:30 PM, Wednesday, September 23, 2026**

2500 Pittsburg-Antioch Highway, Antioch, CA 94509

Individuals who wish to address the Board during Public Comments or with respect to a specific agenda item will be limited to two minutes. The Board Chair may reduce the amount of time allotted per speaker for Public Comments or specific agenda item(s) depending on the number of speakers and available time.

Presentations will be made available at [www.deltadiablo.org/board-meetings](http://www.deltadiablo.org/board-meetings) approximately one hour prior to the start of the Board meeting. a copy of the presentations will also be available for inspection at the meeting and at the District Administration Building, which is located at 2500 Pittsburg-Antioch Highway, Antioch, California. Disclosable public records related to an open session item on a regular meeting agenda and distributed by the District to a majority of the Board of Directors less than 72 hours prior to that meeting will be made available for public inspection on the District website at [www.deltadiablo.org](http://www.deltadiablo.org) and at the District Administration Building during normal business hours.

The District will provide reasonable accommodation for individuals with disabilities who plan to participate in Board (or committee) meetings by contacting the Secretary to the Board at least 24 hours prior to the scheduled meeting at (925) 756-1927.

## AGENDA

### A. ROLL CALL

### B. PLEDGE OF ALLEGIANCE

### C. PUBLIC COMMENTS

### D. RECOGNITION - None

### E. CONSENT CALENDAR

- 1) **Approve** Minutes of Board of Directors Meeting, September 9, 2026 (Cecelia Nichols-Fritzler)
- 2) **Receive** Notes of Board of Directors Finance Committee Meeting, September 15, 2026 (Cecelia Nichols-Fritzler)
- 3) **Adopt** Resolution Commending and Congratulating Vince De Lange, General Manager, on His Retirement from the District (Brian Thomas)
- 4) **Adopt** Resolution Approving Amendment to District Conflict of Interest Code and **Direct** Staff to Transmit Code to Contra Costa County Clerk of Board of Supervisors (Cecelia Nichols-Fritzler)

## F. DELIBERATION ITEMS

- 1) **Adopt** Resolution Approving and Adopting Updated Recycled Water Standard Procedures, Specifications, and Drawings (Thanh Vo)
- 2) **Review** Proposed Recycled Water Service Charges and Surcharges and **Set** Public Hearing for October 14, 2026 at 4:30 pm to Consider Adopting Ordinance Establishing Recycled Water Service Charges (Anika Lyons)

## G. PRESENTATIONS AND REPORTS – None.

## H. GENERAL MANAGER COMMENTS

## I. BOARD MEMBER COMMENTS

## J. CORRESPONDENCE – None.

## K. CLOSED SESSION

- 1) **Conference With Labor Negotiators (Government Code Section 54957.6)**

Agency Negotiators: Brian Thomas, Kelly Tuffo

Employee Organizations: Operations and Maintenance Unit, Public Employees Union, Local One; Professional & Technical Unit, Public Employees Union, Local One; Management Association

Unrepresented Employees: All unrepresented employees

- 2) **Public Employment (Government Code Section 54957)**

Title: General Manager Recruitment and Selection Process

## L. ADJOURNMENT

A Board of Directors Meeting is scheduled for 4:30 pm on October 14, 2026

## APPROVE MINUTES OF BOARD OF DIRECTORS MEETING, SEPTEMBER 9, 2026

### Recommendation

Approve Minutes of Board of Directors Meeting, September 9, 2026.

### DRAFT

Board of Directors Meeting Minutes  
DELTA DIABLO  
September 9, 2026

The meeting was called to order by Chair Monica Wilson at 4:30 pm, on Wednesday, September 9, 2026. Present was Vice Chair Jelani Killings. Director Shanelle Scales-Preston was absent. Also present were Rebecca Hooley, District Counsel; Brian Thomas, Deputy General Manager; Murat Bozkurt, Engineering Services Director/District Engineer; Nitish Sharma, Business Services Director; Mark Koekemoer, Resource Recovery Services Director; Anika Lyons, Finance Manager; Michele Cook, Human Resources and Risk Manager; Jason Piper, Information Technology Manager (MA Bargaining Unit representative); Chris Phillips, Senior Operator (O&M Bargaining Unit representative); Taylor Schofield, Operator III; Joe Gois, Maintenance Mechanic II; Katherine Garcia, Administrative Assistant II; Ron Crowell, Operator I; Juan Arevalo, Senior Operator; Brian Padilla, Operator II; Doug Schreiner, Senior Operator (O&M Bargaining Unit representative); Eric Wise, Maintenance Supervisor; Thanh Vo, Senior Engineer; Sean Williams, Senior Engineer; Joe Ciochan, Operator III; Nayeli Basulto, Assistant Engineer; Trevor Simpson, Maintenance Manager; Samuel Gonzalez, Operator II; Mike McKinney, Maintenance Mechanic II (O&M Bargaining Unit representative); Jeff Beckham, Purchasing Supervisor; Steve Baptista, Warehouse Technician II (O&M Bargaining Unit representative); Anthony Dejesus, Collection System Worker III; Michael Sprague, Collection System Worker I; Eric McKean, Samuel A. Ramirez & Co., Inc.; Wing-See Fox, Urban Futures, Inc.; Vanessa Legbandt, Stradling, Yocca, Carlson, & Rauth; Mallika Ramanathan, HDR Inc.; and Lilian Simon, Mountain Cascade.

### PUBLIC COMMENTS

The Board received seven public comments from District staff during the public comment period for non-agendized items. Staff members commented on the ongoing District Workplace Culture Assessment project, highlighting the need for consistent application of policies and procedures related to hiring practices, accountability at all levels, improved communication, and collaborative decision-making. They requested the Board suspend the General Manager recruitment until after the completion of the project. The Board thanked employees for their comments. During the meeting, Mr. Thomas informed the Board that the District's consultant, Raftelis, presented the employee survey and focus group results to the Executive Team and Bargaining Unit leaders on August 26, 2026 and a workshop is scheduled for September 22, 2026 with the Executive Team and Bargaining Unit leaders to receive and discuss Raftelis recommended actions. After the workshop, the District will schedule a meeting with staff to receive feedback regarding the assessment results and recommendations.

|                     |                                                  |                                          |                                       |
|---------------------|--------------------------------------------------|------------------------------------------|---------------------------------------|
| <b>Prepared By:</b> | Cecelia Nichols-Fritzler, Secretary to the Board | <b>Attachments</b>                       |                                       |
| <b>Reviewed By:</b> | Brian Thomas, Interim General Manager            | <input checked="" type="checkbox"/> None | <input type="checkbox"/> Scope/Budget |
| <b>Approved By:</b> | Brian Thomas, Interim General Manager            | <input type="checkbox"/> Resolution      | <input type="checkbox"/> Contract     |
| <b>File No.</b>     | BRD.01-MINS                                      | <input type="checkbox"/> Ordinance       | <input type="checkbox"/> As Listed    |

## RECOGNITION

### Congratulate Eric Wise on His Promotion to Maintenance Supervisor

Following an introduction by Mr. Simpson, the Board congratulated Mr. Wise on his promotion. Mr. Wise thanked the Board for the opportunity.

### Receive 2025 Gold Peak Performance Award from National Association of Clean Water Agencies

Following a presentation by Mr. Koekemoer, the Board congratulated staff for receiving the NACWA 2025 Gold Peak Performance Award, which nationally recognizes agencies for 100% complete and consistent NPDES permit compliance throughout 2025.

### Adopt Resolution to Fly District Flags at Half-Staff Commencing at Sunrise on September 10, 2026, for a Period of Seven Days, in Memory of Mary Ann McNett Mason, Former District Counsel, Who Passed Away on August 7, 2026

Following a presentation by Mr. Thomas, the Board adopted a resolution to fly District flags at half-staff in memory of Mary Ann McNett Mason.

Ms. Nichols-Fritzler stated no public comments were received. Chair Wilson moved approval, seconded by Director Killings, and by roll call vote (Ayes: Killings, Wilson; Noes: None; Absent: Scales-Preston; Abstain: None), the Board adopted the resolution.

## CONSENT CALENDAR

Ms. Nichols-Fritzler noted that no public comments were received. Vice Chair Killings moved approval, seconded by Chair Wilson, and by a roll call vote (Ayes: Killings, Wilson; Noes: None; Absent: Scales-Preston; Abstain: None), the following Consent Calendar items were approved: Approve Minutes of Special Board of Directors Meeting, July 23, 2026; Receive District Monthly Check Register for July and August 2026; Receive Fourth Quarter FY25/26 District Investment Report; Authorize General Manager to Establish New FY26/27 Capital Projects, Transfer Monies to New and Existing Capital Projects, and Approve Associated Capital Project Budgets; Authorize General Manager to Approve Purchase Order in an Amount Not to Exceed \$107,155, DC Frost Associates, Inc., Biogas Equipment, Digester Nos. 1 and 3 Rehabilitation, Project No. 25116; and Authorize General Manager to Execute Amendment No. 2 in the Amount of \$226,010.42, for a New Total Contract Amount Not to Exceed \$490,000, APGN, Inc. dba APG-Neuros, Grit Removal System Equipment.

## DELIBERATION ITEMS

Approve Project Design; Award and Authorize General Manager to Execute Construction Services Contract in an Amount Not to Exceed \$6,732,350, Mountain Cascade, Inc.; Authorize General Manager to Approve Construction Contract Change Orders in an Amount Not to Exceed 10% of Contract Amount; Authorize General Manager to Execute Consulting Services Contract in an Amount Not to Exceed \$357,150, Engineering Services, Black & Veatch; Authorize General Manager to Transfer Monies to Project from Wastewater Capital Asset Replacement Fund Reserves in the Amount of \$3,000,000, for a New Total FY26/27 Budget of \$7,000,000; and Take Related Actions, Shore Acres Forcemain Repair, Project No. 25124

Following a presentation by Mr. Vo, the Board awarded the construction contract to Mountain Cascade, Inc. to construct the Shore Acres Forcemain Repair Project and awarded the consulting services contract to Black & Veatch and authorized the transfer of monies from the Wastewater Capital Asset Replacement Fund. The Board thanked staff for the presentation.

Ms. Nichols-Fritzler noted that no public comments were received. Vice Chair Killings moved approval, seconded by Chair Wilson, and by a roll call vote (Ayes: Killings, Wilson; Noes: None; Absent: Scales-Preston; Abstain: None), the Board approved the recommended actions for the Shore Acres Forcemain Repair Project.

Take Actions Related to Secondary Process Improvements Phase 1, Project No. 22126

- a) Approve Project Design; Award and Authorize General Manager to Execute Construction Services Contract in an Amount Not to Exceed \$164,715,000, Flatiron Dragados Constructors, Inc.; Authorize General Manager to Approve Construction Contract Change Orders in an Amount Not to Exceed 2.5% of Contract Amount; and Take Related Actions, Secondary Process Improvements Phase 1, Project No. 22126
- b) Authorize General Manager to Execute Consulting Services Contract in an Amount Not to Exceed \$7,393,599, HDR Engineering, Inc., Engineering Services, Secondary Process Improvements Phase 1, Project No. 22126
- c) Authorize General Manager to Execute Consulting Services Contract in an Amount Not to Exceed \$2,287,969, Carollo Engineers, Inc., Control Systems Programming Services, Secondary Process Improvements Phase 1, Project No. 22126

Following a presentation by Mr. Williams, the Board awarded a construction contract to Flatiron Dragados Constructors, Inc. to construct the Secondary Process Improvements (SPI) Phase 1 Project. The Board also awarded associated consulting services contracts for engineering services during construction (HDR Engineering, Inc.) and control system programming (Carollo Engineers, Inc.). Vice Chair Killings invited the contract awardee to address the Board. Ms. Simon, Estimator/Administrative Manager, Flatiron Dragados Constructors, addressed the Board and provided an overview of the company and the work it performs across the United States, highlighting the company's experience. After a clarifying question from Chair Wilson related to contractor prequalification, the Board thanked staff for the presentation.

Ms. Nichols-Fritzler noted that no public comments were received. Vice Chair Killings moved approval, seconded by Chair Wilson, and by a roll call vote (Ayes: Killings, Wilson; Noes: None; Absent: Scales-Preston; Abstain: None), the Board approved the recommended actions for the Secondary Process Improvements Phase 1 project.

Adopt Resolution Authorizing Preparation, Sale, Execution and Delivery of Delta Diablo 2026 Wastewater Revenue Certificates of Participation, and Authorize Execution of Financing Documents by Officers of the District with Approval of District Counsel and Special Counsel

Following a presentation by Mr. Sharma, the Board adopted a resolution authorizing the sale of Certificates of Participation (i.e., bonds) and other associated actions to fund approximately \$65M of the Secondary Process Improvements Phase 1 Project. The Board congratulated the District on receiving the AA+ credit rating and highlighted the District's fiscal stewardship. The Board thanked staff for the presentation.

Ms. Nichols-Fritzler noted that no public comments were received. Chair Wilson moved approval; seconded by Vice Chair Killings, and by a roll call vote (Ayes: Killings, Wilson; Noes: None; Absent: Scales-Preston; Abstain: None), the Board adopted a resolution authorizing the preparation, sale, execution, and delivery of Delta Diablo 2026 Wastewater Revenue Certificates of Participation and other related actions.

Appoint Brian Thomas as Interim General Manager, Effective September 19, 2026

Following a presentation by Ms. Hooley, the Board appointed Mr. Thomas as Interim General Manager.

Ms. Nichols-Fritzler noted that no public comments were received. Vice Chair Killings moved approval; seconded by Chair Wilson, and by a roll call vote (Ayes: Killings, Wilson; Noes: None; Absent: Scales-Preston; Abstain: None), the Board adopted the recommended actions.

PRESENTATIONS AND REPORTS - None.

GENERAL MANAGER COMMENTS

Mr. Thomas commented that he and Mr. Koekemoer attended a BACWA workshop regarding nutrient trading and noted there is agreement to submit a nutrient trading framework to the Regional Water Quality Control Board for consideration.

BOARD MEMBER COMMENTS - None.

CORRESPONDENCE - None.

CLOSED SESSION – None.

ADJOURNMENT

Chair Wilson adjourned the meeting at 5:41 pm and noted a Special Board of Directors Meeting is scheduled at 4:30 pm on September 23, 2026.

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Shanelle Scales-Preston  
Board Secretary

(Recording Secretary: Cecelia Nichols-Fritzler)

## RECEIVE NOTES OF BOARD OF DIRECTORS FINANCE COMMITTEE MEETING, SEPTEMBER 15, 2026

### Recommendation

Note receipt and file.

### Background Information

The Finance Committee met on September 15, 2026. The meeting was attended by Committee Chair Jelani Killings; Brian Thomas, Deputy General Manager; Nitish Sharma, Business Services Director; Murat Bozkurt, Engineering Services Director/District Engineer; Mark Koekemoer, Resource Recovery Services Director; and Anika Lyons, Finance Manager.

The purpose of the meeting was to review Proposed Adjustments to Recycled Water Service Charges for consideration at the September 23, 2026 Board of Directors Meeting.

### Analysis

Committee Chair Killings recommended the item be presented to the Board of Directors on September 23, 2026. Committee meeting notes are provided as an informational report at regular Board Meetings as part of the Consent Calendar.

### Attachments

1. Finance Committee Meeting Notes, September 15, 2026
2. Finance Committee Meeting Agenda, September 15, 2026 (without attachments)

|                     |                                                                 |                                     |                                               |
|---------------------|-----------------------------------------------------------------|-------------------------------------|-----------------------------------------------|
| <b>Prepared By:</b> | Cecelia Nichols-Fritzler, Office Manager/Secretary to the Board | <b>Attachments</b>                  |                                               |
| <b>Reviewed By:</b> | Brian Thomas, Interim General Manager                           | <input type="checkbox"/> None       | <input type="checkbox"/> Scope/Budget         |
| <b>Approved By:</b> | Brian Thomas, Interim General Manager                           | <input type="checkbox"/> Resolution | <input type="checkbox"/> Contract             |
| <b>File No.</b>     | BRD.01-ACTS                                                     | <input type="checkbox"/> Ordinance  | <input checked="" type="checkbox"/> As Listed |



A CALIFORNIA SPECIAL DISTRICT

## **Finance Committee Meeting**

Board Member Jelani Killings, Committee Chair

**4:30 pm, Tuesday, September 15, 2026**

2500 Pittsburg-Antioch Highway, Antioch, CA 94509

# **MEETING NOTES**

The Finance Committee meeting was called to order by Committee Chair Jelani Killings on Tuesday, September 15, 2026, at 4:31 pm. Present were Brian Thomas, Deputy General Manager; Nitish Sharma, Business Services Director; Murat Bozkurt, Engineering Services Director/District Engineer; Mark Koekemoer, Resource Recovery Services Director; and Anika Lyons, Finance Manager.

Public Comments – None.

### **REVIEW PROPOSED ADJUSTMENTS TO RECYCLED WATER SERVICE CHARGES**

Ms. Lyons provided an overview of the District's recycled water program, including recycled water production, customer classes, and key Recycled Water Service Charge (RWSC) parameters. Ms. Lyons reviewed key financial modeling drivers, including increased chemical and utility costs, reduced recycled water consumption, and FY25/26 revenues below expenses. She highlighted the resulting revenue needs for FY26/27 and proposed RWSC adjustments by customer, including fixed and variable cost components, and projected annual revenue by customer. Chair Killings asked clarifying questions regarding the frequency of service interruptions to interruptible customers, historic recycled water consumption, fund reserves, and communication to customers. Chair Killings thanked Ms. Lyons for the presentation and recommended the proposed RWSCs be presented to the Board at its September 23, 2026 meeting.

### **Adjournment**

The meeting was adjourned by Chair Killings at 4:51 pm.

(Recording Acting Secretary: Murat Bozkurt)

Vince De Lange, General Manager  
Brian Thomas, Deputy General Manager  
Rebecca Hooley, District Counsel  
Cecelia Nichols-Fritzler, Secretary to the Board



A CALIFORNIA SPECIAL DISTRICT

Monica Wilson, Board Chair  
Jelani Killings, Board Vice Chair  
Shanelle Scales-Preston, Board Secretary

## Board of Directors Finance Committee Meeting

**4:30 PM, Tuesday, September 15, 2026**

Plant Operations Center Conference Room  
2500 Pittsburg-Antioch Highway, Antioch, CA 94509

Presentations will be made available at [www.deltadiablo.org/board-meetings](http://www.deltadiablo.org/board-meetings) approximately one hour prior to the start of the Finance Committee meeting. A copy of the presentations will also be available for inspection at the meeting and at the District Administration Building, which is located at 2500 Pittsburg-Antioch Highway, Antioch, California. Disclosable public records related to an open session item on a regular meeting agenda and distributed by the District to a majority of the Board of Directors less than 72 hours prior to that meeting will be made available for public inspection on the District website at [www.deltadiablo.org](http://www.deltadiablo.org) and at the District Administration Building during normal business hours.

The District will provide reasonable accommodations for individuals with disabilities who plan to participate in Board (or committee) meetings by contacting the Secretary to the Board at least 24 hours prior to the scheduled meeting at (925) 756-1927.

## AGENDA

- A. PUBLIC COMMENTS**
- B. REVIEW PROPOSED ADJUSTMENTS TO RECYCLED WATER SERVICE CHARGES  
(Anika Lyons)**
- C. ADJOURNMENT**

## ADOPT RESOLUTION COMMENDING AND CONGRATULATING VINCE DE LANGE, GENERAL MANAGER, ON HIS RETIREMENT FROM THE DISTRICT

### Recommendation

Adopt a resolution commending and congratulating Mr. Vince De Lange, General Manager, on his retirement from the District, effective September 21, 2026.

### Background Information

Mr. De Lange joined the District as General Manager on May 30, 2017. He began his professional career as a six-month engineering intern at the District in 1993 and returned 24 years later as General Manager to serve the local community in which he spent his formative “K-12” years. Following a successful 32-year career dedicated to protecting public health and the environment, including six years at the San Francisco Public Utilities Commission, 17 years at the East Bay Municipal Utility District, and nine years at the District, Mr. De Lange retired on September 21, 2026.

### Analysis

During his tenure, Mr. De Lange generated change by infusing a strategic, risk-based approach into decision-making processes, establishing quality and performance expectations, and embracing innovation and technology solutions to transform business and operational processes. Under his leadership, the District intensified capital investment to address critical aging infrastructure needs, established a strong financial position to meet future regulatory compliance and infrastructure investment needs, and navigated a workforce transition to ensure continued delivery of exceptional services for its customers.

Mr. De Lange led development of the District’s nutrient management strategy; completed preparation of a new District Strategic Plan to align goals, strategies, and objectives with key priorities; effectively managed operating costs despite significant inflationary pressure in major cost centers; enhanced financial planning activities and updated key cost-of-service studies; achieved labor contract outcomes that support both long-term financial sustainability and employee recruitment and retention efforts; and addressed infrastructure failure events promptly without service disruption to customers. He consistently demonstrated his leadership, strategic, problem-solving, and critical-thinking skills to produce high-quality, thoughtful Board communications that effectively supported transparency and the Board’s decision-making process.

Mr. De Lange earned a Master of Science Degree in Environmental Engineering and a Bachelor of Science Degree in Civil Engineering from UC Berkeley and is a registered Professional Engineer in California. He has been actively involved in key industry associations, including the California Association of Sanitation Agencies, California Sanitation Risk Management Authority, Bay Area Clean Water Agencies, Water Environment Federation, and Water Environment Research Foundation.

The District acknowledges his significant contributions to the District and wastewater sector and wishes him well in retirement.

|                     |                                       |                                                |                                       |
|---------------------|---------------------------------------|------------------------------------------------|---------------------------------------|
| <b>Prepared By:</b> | Brian Thomas, Interim General Manager | <b>Attachments</b>                             |                                       |
| <b>Reviewed By:</b> | Brian Thomas, Interim General Manager | <input type="checkbox"/> None                  | <input type="checkbox"/> Scope/Budget |
| <b>Approved By:</b> | Brian Thomas, Interim General Manager | <input checked="" type="checkbox"/> Resolution | <input type="checkbox"/> Contract     |
| <b>File No.</b>     | BRD.01-ACTS                           | <input type="checkbox"/> Ordinance             | <input type="checkbox"/> As Listed    |

**BEFORE THE BOARD OF DIRECTORS  
OF DELTA DIABLO**

*(a California Special District)*

**RESOLUTION NO. 15/2026**

**MATTER: Commending and Congratulating Vince De Lange, General Manager, on His Retirement from the District**

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**The BOARD OF DIRECTORS OF DELTA DIABLO HAS DETERMINED THAT:**

**WHEREAS**, Mr. De Lange retired from the District on September 21, 2026, following over nine years of dedicated service as General Manager during which he generated change by infusing a strategic, risk-based approach into decision-making processes, establishing quality and performance expectations, and embracing innovation and technology solutions to transform business and operational processes; and

**WHEREAS**, under his leadership, the District intensified capital investment to address critical aging infrastructure needs, established a strong financial position to meet future regulatory compliance and infrastructure investment needs, and navigated a workforce transition to ensure continued delivery of exceptional services for its customers; and

**WHEREAS**, in response to a new nutrient removal regulatory mandate in July 2024, Mr. De Lange led development of the District's nutrient management strategy, which culminated in the upcoming implementation of one of the largest capital projects in the District's history—the \$210 million Secondary Process Improvements Phase 1 Project, which will address critical aging infrastructure needs, meet nutrient regulatory mandate limits, and expand treatment capacity; and

**WHEREAS**, he led development of a new District Strategic Plan to align goals, strategies, and objectives with key priorities; effectively managed operating costs despite significant inflationary pressure in major cost centers; enhanced financial planning activities and updated key cost-of-service studies; achieved labor contract outcomes that support both long-term financial sustainability and employee recruitment/retention efforts; and addressed infrastructure failure events promptly without service disruption to customers; and

**WHEREAS**, he consistently demonstrated his leadership, strategic, problem-solving, and critical-thinking skills to produce high-quality, thoughtful Board communications that effectively supported transparency and the Board's decision-making process; and

**WHEREAS**, he began his career as a six-month engineering intern at the District in 1993 and returned 24 years later as General Manager, proudly serving the local community in which he grew up and attended school during his formative "K-12" years; and

**WHEREAS**, the District received numerous industry association awards at the local, state, and national level during his tenure, including recognition as a "Utility of the Future" by Water Environment Federation, National Association of Clean Water Agencies, WaterReuse Association, Water Research Foundation, and U.S. Environmental Protection Agency; and

**WHEREAS**, the District acknowledges his significant contributions to the District and wastewater sector during his 32-year career, which includes six years at the San Francisco Public Utilities Commission and 17 years at the East Bay Municipal Utility District, and wishes him well in retirement.

**NOW, THEREFORE,** the Board of Directors of Delta Diablo **DOES HEREBY RESOLVE AND ORDER:**

**Mr. De Lange is hereby commended and thanked for over nine years of outstanding service and dedication to the District. The Board of Directors and staff wish him well in his future endeavors.**

**PASSED AND ADOPTED** on September 23, 2026, by the following vote:

AYES:

ABSENT:

NOES:

ABSTAIN:

**I DO HEREBY CERTIFY** that the foregoing is a true and correct copy of a Resolution adopted by the Board of Directors of Delta Diablo on September 23, 2026.

ATTEST:

\_\_\_\_\_  
Shanelle Scales-Preston  
Board Secretary

## ADOPT RESOLUTION APPROVING AMENDMENT TO DISTRICT CONFLICT OF INTEREST CODE AND DIRECT STAFF TO TRANSMIT CODE TO CONTRA COSTA COUNTY CLERK OF BOARD OF SUPERVISORS

### Recommendation

Adopt resolution approving amendments to the District's Conflict of Interest Code (Code) and direct staff to transmit the amended Code to the Contra Costa County Clerk of the Board of Supervisors for review and approval.

### Background Information

The Political Reform Act, Government Code Sections 81000, et seq., requires every state and local governmental agency to review its conflict-of-interest code at least biennially to ensure compliance with current law. The District's biennial review must be completed and the Local Agency Biennial Notice Form submitted to the Contra Costa County Clerk of the Board by October 1, 2026.

### Analysis

Staff and District Counsel reviewed the current Code (adopted in 2024) and considered revisions. As a result, two revisions were identified: 1) Systems Administrator classification was added to the list of Designated Positions in Exhibit A of the Code and 2) the new filing requirement that officials who manage public investments (Business Services Director and Finance Manager) must now file their Form 700 electronically and directly with the FPPC was included.

### Attachments

- 1) Proposed Resolution Amending Conflict of Interest Code
- 2) Local Agency Biennial Notice Form

|                     |                                                                 |                                     |                                               |
|---------------------|-----------------------------------------------------------------|-------------------------------------|-----------------------------------------------|
| <b>Prepared By:</b> | Cecelia Nichols-Fritzler, Office Manager/Secretary to the Board | <b>Attachments</b>                  |                                               |
| <b>Reviewed By:</b> | Brian Thomas, Interim General Manager                           | <input type="checkbox"/> None       | <input type="checkbox"/> Scope/Budget         |
| <b>Approved By:</b> | Brian Thomas, Interim General Manager                           | <input type="checkbox"/> Resolution | <input type="checkbox"/> Contract             |
| <b>File No.</b>     | BRD.01-ACTS                                                     | <input type="checkbox"/> Ordinance  | <input checked="" type="checkbox"/> As Listed |

**BEFORE THE BOARD OF DIRECTORS  
OF DELTA DIABLO**

*(a California Special District)*

**RESOLUTION NO. 16/2026**

**MATTER: Approving Amended Conflict of Interest Code**

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**The BOARD OF DIRECTORS OF DELTA DIABLO HAS DETERMINED THAT:**

**WHEREAS**, the Political Reform Act (Government Code sections 81000 et. seq.) requires each state and local government agency to conduct a biennial review of its Conflict of Interest Code (Code) to determine whether the Code must be amended; and

**WHEREAS**, Section 18730 of Title 2 of the California Code of Regulations contains the terms of a standard code, which the District has adopted and incorporated by reference as the District's Code; and

**WHEREAS**, upon review, District staff determined that the District's Code must be amended in order to accurately reflect the addition of a certain employee position; and

**WHEREAS**, the District's Code should also be amended to reflect the requirement that officials who manage public investments file their Statements of Economic Interests electronically and directly with the Fair Political Practices Commission.

**NOW, THEREFORE**, the Board of Directors of Delta Diablo **DOES HEREBY RESOLVE AND ORDER:**

1. To ensure the District's Conflict of Interest Code reflects the current organizational structure of the District, the amended Code, attached hereto as Exhibit A, is approved.
2. Staff shall transmit this amended Code to the Contra Costa County Clerk of the Board of Supervisors for review and approval.
3. The amended Code shall become effective upon approval by the Code reviewing body.

**PASSED AND ADOPTED** on September 23, 2026 by the following vote:

AYES:

ABSENT:

NOES:

ABSTAIN:

**I DO HEREBY CERTIFY** that the foregoing is a true and correct copy of a Resolution adopted by the Board of Directors of Delta Diablo on September 23, 2026

ATTEST:

\_\_\_\_\_  
Shanelle Scales-Preston  
Board Secretary

EXHIBIT: Conflict of Interest Code

DELTA DIABLO  
CONFLICT OF INTEREST CODE  
(Incorporating Fair Political Practices  
Commission Model Code)

Adopted September 23, 2026

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Shanelle Scales-Preston  
Secretary to the Board of Directors

Resolution No. 16/2026

**DELTA DIABLO  
CONFLICT OF INTEREST CODE**

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## **DELTA DIABLO CONFLICT OF INTEREST CODE**

### **1. Incorporation of State Model Code by Reference**

The Political Reform Act (Government Code § 81000, et. seq.) requires state and local government agencies to adopt and promulgate conflict of interest codes. The Fair Political Practices Commission has adopted a regulation (California Code of Regulations, title 2, § 18730) that contains the terms of a standard conflict of interest code. After public notice and hearing, it may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act. Therefore, the terms of California Code of Regulations, title 2, § 18730 and any amendments to it duly adopted by the Fair Political Practices Commission are hereby incorporated by reference. This regulation and the attached Exhibits A and B designating officials and employees and establishing disclosure categories, shall constitute the Delta Diablo Conflict of Interest Code.

### **2. Where Statements are to be Filed**

- a. **Officials Who Manage Public Investments:** The Business Services Director and Finance Manager are designated as officials who manage public investments and, as such, are required to file their Statements of Economic Interests (Form 700) electronically and directly with the Fair Political Practices Commission (FPPC) in accordance with applicable law.
- b. **Other Persons Holding Designated Positions:** Persons holding designated positions other than the Business Services Director and the Finance Manager shall file disclosure statements with the Office Manager/Secretary to the Board. The Office Manager/Secretary to the Board shall retain custody of the statements in accordance with 2 Cal. Code of Regs. Section 18115 and make the statements available for public inspection and reproduction. In the case of the General Manager, Members of the Board of Directors, the Office Manager/Secretary to the Board shall make and retain a copy of the disclosure statement and forward the originals to the Contra Costa County Clerk of the Board.

Delta Diablo  
Conflict of Interest Code  
EXHIBIT A - DESIGNATED POSITIONS

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| DESIGNATED POSITIONS                            | DISCLOSURE CATEGORY |
|-------------------------------------------------|---------------------|
| Board of Directors <sup>1</sup>                 | 1                   |
| Business Services Director <sup>2</sup>         | 1                   |
| Construction Inspector                          | 1                   |
| Consultants <sup>3</sup>                        | 1                   |
| Deputy General Manager                          | 1                   |
| District Counsel                                | 1                   |
| Engineering Services Director/District Engineer | 1                   |
| Environmental Compliance Specialist I & II      | 1                   |
| Environmental Programs Manager                  | 1                   |
| Finance Manager <sup>2</sup>                    | 1                   |
| General Manager                                 | 1                   |
| Human Resources and Risk Manager                | 1                   |
| Information Technology Manager                  | 1                   |
| Laboratory Manager                              | 1                   |
| Maintenance Manager                             | 1                   |
| Maintenance Supervisor                          | 1                   |
| Office Manager/Secretary to the Board           | 1                   |
| Operations Manager                              | 1                   |
| Operations Supervisor                           | 1                   |
| Purchasing Supervisor                           | 1                   |
| Recycled Water Program Coordinator              | 1                   |
| Resource Recovery Services Director             | 1                   |
| Safety Manager                                  | 1                   |
| Senior Accountant                               | 1                   |
| Senior Engineer                                 | 1                   |
| Software Developer                              | 1                   |
| Systems Administrator                           | 1                   |

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<sup>1</sup> The members of the Board of Directors may include Chair of the Board of Supervisors and the designated alternate, Mayor or Council Representative of the City of Antioch and the designated alternate, and Mayor or Council Representative of the City of Pittsburg and the designated alternate

<sup>2</sup> Other Public Officials who Manage Public Investments - these positions are not designated by the Code but file a broad statement of economic disclosure pursuant to Government Code Section 87200: Business Services Director and Finance Manager

<sup>3</sup> Consultants shall be included in the list of designated employees and shall disclose pursuant to the broadest disclosure category in the code subject to the following limitation: The General Manager may determine in writing that a particular consultant, although a designated position, is hired to perform a range of duties that is limited in scope and thus is not required to fully comply with the disclosure requirements described in this section. Such written determination shall include a description of the consultant's duties and, based upon that description, a statement of the extent of disclosure requirements. The General Manager's determination is a public record and shall be retained for public inspection in the same manner and location as this Conflict of Interest code.

Delta Diablo  
Conflict of Interest Code

EXHIBIT B - DISCLOSURE CATEGORIES

---

**Designated Employees in Group 1 must report:**

Investments in any business entity, interests in real property; income and gifts from any source; and status as a director, officer, partner, trustee, employee, or holder of any position of management in any business entity. Financial interests are reportable only if located within the District; or if the business entity is doing business or planning to do business in the District (and such plans are known by the designated employee); or has done business within the District at any time during the two-year period prior to the filing of the statement.

**Designated Employees in Group 2 must report:**

Investments in any business entity, income and gifts from any source and status as a director, officer, partner, trustee, employee, or holder of a position of management in any business entity, which, within the last two years has contracted, or that it is foreseeable that in the future they may contract with the District to provide services, supplies, materials, machinery or equipment.

**Designated Employees in Group 3 must report:**

Investments in any business entity, income and gifts from any source and status as a director, officer, partner, trustee, employee, or holder of a position of management in any business entity which, within the last two years, had contracted or that it is foreseeable that in the future they may contract with Delta Diablo to provide services, supplies, materials, machinery or equipment which are related to one of the following areas:

- A. District Buildings - Maintenance
- B. District Buildings - Construction
- C. District Grounds - Maintenance
- D. Sewer Facility Maintenance
- E. Sewer Facility Construction
- F. Sanitation & Water Supply
- G. Office Supplies & Equipment
- H. Motor Vehicles
- I. Motor Vehicle Parts
- J. Petroleum Products
- K. Landscaping
- L. Electronic Equipment: telephone equipment; computers; instrumentation equipment; including all associated software.
- M. Professional and Other Services including accounting; auditing; banking; engineering; investment and/or legal services.
- N. Any business located in the Delta Diablo service area.

## 2026 Local Agency Biennial Notice

Name of Agency: \_\_\_\_\_

Mailing Address: \_\_\_\_\_

Contact Person: \_\_\_\_\_ Phone No. \_\_\_\_\_

Email: \_\_\_\_\_ Alternate Email: \_\_\_\_\_

**Accurate disclosure is essential to monitor whether officials have conflicts of interest and to help ensure public trust in government. The biennial review examines current programs to ensure that the agency's code includes disclosure by those agency officials who make or participate in making governmental decisions.**

This agency has reviewed its conflict of interest code and has determined that (*check one BOX*):

**An amendment is required. The following amendments are necessary:**

(*Check all that apply.*)

Include new positions

Revise disclosure categories

Revise the titles of existing positions

Delete titles of positions that have been abolished and/or positions that no longer make or participate in making governmental decisions

Other (*describe*) \_\_\_\_\_

**The code is currently under review by the code reviewing body.**

**No amendment is required.** (If your code is over five years old, amendments may be necessary.)

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### Verification (to be completed if no amendment is required)

*This agency's code accurately designates all positions that make or participate in the making of governmental decisions. The disclosure assigned to those positions accurately requires that all investments, business positions, interests in real property, and sources of income that may foreseeably be affected materially by the decisions made by those holding designated positions are reported. The code includes all other provisions required by Government Code Section 87302.*

\_\_\_\_\_  
*Signature of Chief Executive Officer*

\_\_\_\_\_  
*Date*

All agencies must complete and return this notice regardless of how recently your code was approved or amended. Please return this notice no later than **October 1, 2026**, or by the date specified by your agency, if earlier, to:

(*PLACE RETURN ADDRESS OF CODE REVIEWING BODY HERE*)

**PLEASE DO NOT RETURN THIS FORM TO THE FPPC.**

## ADOPT RESOLUTION APPROVING AND ADOPTING UPDATED RECYCLED WATER STANDARD PROCEDURES, SPECIFICATIONS, AND DRAWINGS

### Recommendation

Adopt resolution approving and adopting updated Recycled Water Standard Procedures, Specifications, and Drawings (Recycled Water Standards).

### Background Information

In December 2011, the District's Board of Directors approved the Recycled Water Program Guidelines (Guidelines), which established a framework for the expansion of the District's recycled water system and outlined both near-term and long-term program goals. As part of those Guidelines, the Board approved the Recycled Water Standards in June 2014 to provide consistent requirements for the planning, design, construction, operation, and maintenance of recycled water facilities.

### Analysis

In August 2026, the District completed a comprehensive update to the Recycled Water Standards to incorporate current regulatory requirements, industry best practices, and requirements that are specific to the District's existing recycled water facilities. This document provides necessary standards and guidance to support the continued implementation, operation, and expansion of the District's recycled water program. The updated Recycled Water Standards development included a comprehensive review of recycled water standards and practices from multiple Bay Area recycled water programs. District staff incorporated direct experience from previous District recycled water projects to ensure the Recycled Water Standards effectively support District operations.

The updated Recycled Water Standards establish requirements for the design, construction, and materials used within the District's recycled water system for current and future recycled water users. The document also includes related activities such as plan review and inspection services. The Recycled Water Standards will be reviewed and updated periodically to maintain consistency with regulatory requirements and industry best practices.

The updated Recycled Water Standards are available at the District's administrative office located at 2500 Pittsburg-Antioch Highway in Antioch, CA, for Board member and the public review.

### Financial Impact

There is no direct financial impact associated with the approval and adoption of the updated Recycled Water Standards.

|                     |                                                                |                                                |                                       |
|---------------------|----------------------------------------------------------------|------------------------------------------------|---------------------------------------|
| <b>Prepared By:</b> | Thanh Vo, Senior Engineer                                      | <b>Attachments</b>                             |                                       |
| <b>Reviewed By:</b> | Murat Bozkurt, Engineering Services Director/District Engineer | <input type="checkbox"/> None                  | <input type="checkbox"/> Scope/Budget |
| <b>Approved By:</b> | Brian Thomas, Interim General Manager                          | <input checked="" type="checkbox"/> Resolution | <input type="checkbox"/> Contract     |
| <b>File No.</b>     | BRD.01-ACTS                                                    | <input type="checkbox"/> Ordinance             | <input type="checkbox"/> As Listed    |

**BEFORE THE BOARD OF DIRECTORS  
OF DELTA DIABLO**

*(a California Special District)*

**RESOLUTION NO. 17/2026**

**MATTER: Approving and Adopting Updated Recycled Water Standard Procedures, Specifications, and Drawings**

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**The BOARD OF DIRECTORS OF DELTA DIABLO HAS DETERMINED THAT:**

**WHEREAS**, the District owns and operates facilities for the production and distribution of recycled water and provides recycled water service within its service area; and

**WHEREAS**, the District has established *Recycled Water Standard Procedures, Specifications, and Drawings* ("Recycled Water Standards") to establish minimum requirements applicable to the design, construction, installation, inspection, testing, connection, and acceptance of recycled water facilities; and

**WHEREAS**, the Recycled Water Standards apply to both District-owned recycled water facilities and privately owned recycled water facilities connected to the District's recycled water system and establish administrative, design, construction, inspection, testing, and other requirements applicable to applicants, property owners, engineers, and contractors; and

**WHEREAS**, the updated Recycled Water Standards are intended to promote the safe and reliable distribution and use of recycled water, protect public health and the environment, protect District facilities, and facilitate compliance with applicable federal, state, and local laws and regulatory requirements; and

**WHEREAS**, District staff has reviewed and updated the Recycled Water Standards, which were last revised in June 2014, to reflect current regulatory requirements, engineering practices, District requirements, and administrative procedures; and

**WHEREAS**, the Board of Directors desires to approve and adopt the updated Recycled Water Standards and authorize their administration and implementation by District staff.

**NOW, THEREFORE**, the Board of Directors of Delta Diablo **DOES HEREBY RESOLVE AND ORDER:**

1. **Adoption of Recycled Water Standards.** The Board hereby approves and adopts the updated *Recycled Water Standard Procedures, Specifications, and Drawings*, dated September 2026, substantially in the form on file with the Secretary to the Board.
2. **Applicability.** The Recycled Water Standards shall apply to the design, construction, installation, inspection, testing, connection, acceptance, and other activities involving recycled water facilities within the scope specified in the Recycled Water Standards.

3. **Supersedes Prior Standards.** Effective September 23, 2026, the updated Recycled Water Standards adopted by this Resolution shall supersede any prior version of the District's Standard Procedures, Specifications, and Drawings for the Design and Construction of Recycled Water Facilities.
4. **Effective Date.** This Resolution shall become effective immediately upon adoption.

**PASSED AND ADOPTED** on September 23, 2026, by the following vote:

AYES:

ABSENT:

NOES:

ABSTAIN:

**I DO HEREBY CERTIFY** that the foregoing is a true and correct copy of a Resolution adopted by the Board of Directors of Delta Diablo on September 23, 2026.

ATTEST:

\_\_\_\_\_  
Shanelle Scales-Preston  
Board Secretary

## REVIEW PROPOSED RECYCLED WATER SERVICE CHARGES AND SURCHARGES AND SET PUBLIC HEARING FOR OCTOBER 14, 2026 AT 4:30 PM TO CONSIDER ADOPTING ORDINANCE ESTABLISHING RECYCLED WATER SERVICE CHARGES

### Recommendations

1. Review and comment on proposed Fiscal Year 2026/27 (FY26/27) Recycled Water Service Charges (RWSCs) and surcharges.
2. Set a public hearing for October 14, 2026, at 4:30 pm, at which time the Board will receive public comments, consider all protests or objections received regarding proposed adjustment to RWSCs, and consider adopting an ordinance establishing FY26/27 RWSCs.

### Background Information

RWSC adjustments ensure recovery of costs to produce recycled water (RW) at the District's Recycled Water Facility (RWF) and distribute this valuable resource to customers. The Board last approved RWSCs in December 2025. RWSC adjustments are necessary to address continued increases in chemical and utility costs resulting from market price escalation, inflation, and treatment demands. Chemical and utility costs are projected to rise by approximately 7% in FY26/27, primarily driven by increases in sodium hypochlorite and aluminum sulfate unit pricing and the rising cost of natural gas. These cost pressures, combined with reduced recycled water consumption, have significantly impacted forecasted operating expenses and revenues. Accordingly, the approved FY26/27 budget amounts have been revised to reflect current costs and revenue assumptions in the RWSC financial model to sustain reliable operations and ensure ongoing regulatory compliance. Staff presented the financial analysis and proposed RWSCs for each of the District's RW customers at the Finance Committee Meeting on September 15, 2026, which recommended presentation to the Board on September 23, 2026. The following background information is relevant to this analysis:

- In FY25/26, 6.0 million gallons per day (MGD) of RW was produced from 13.0 MGD of influent flow at the District's Wastewater Treatment Plant (WWTP).
- Approximately 93% of RW produced by the District is used for industrial cooling tower purposes by Calpine Corporation (Calpine) at its Delta Energy Center (DEC) and Los Medanos Energy Center (LMEC) facilities.
- Approximately 7% of RW produced by the District is used for irrigation purposes (City of Antioch golf course, parks, medians; City of Pittsburg parks, medians; Pittsburg Unified School District; Mt. Diablo Resource Recovery Park; and Caltrans).
- The District's RWF was funded by Calpine and placed into service in June 2001. The District utilizes voluntary user service agreements with each RW customer that provide Calpine with the first right to RW and "interruptible" service to all other customers. These agreements require RWSCs to be set by the Board.

In developing the financial analysis for RWSC revenue needs, staff incorporated the following guiding principles:

- Critical review of RW operating budget costs by major category to accurately identify cost drivers and potential cost-savings opportunities

|                     |                                           |                                     |                                               |
|---------------------|-------------------------------------------|-------------------------------------|-----------------------------------------------|
| <b>Prepared By:</b> | Anika Lyons, Finance Manager              | <b>Attachments</b>                  |                                               |
| <b>Reviewed By:</b> | Nitish Sharma, Business Services Director | <input type="checkbox"/> None       | <input type="checkbox"/> Scope/Budget         |
| <b>Approved By:</b> | Brian Thomas, Interim General Manager     | <input type="checkbox"/> Resolution | <input type="checkbox"/> Contract             |
| <b>File No.</b>     | BRD.01-ACTS                               | <input type="checkbox"/> Ordinance  | <input checked="" type="checkbox"/> As Listed |

- Effective prioritization of RW projects within the District’s 5-year Capital Improvement Program (CIP) to address critical infrastructure needs consistent with the RW Master Plan
- Utilize a 5-year financial plan (with a 10-year outlook) to forecast projected annual operating and capital costs, and develop associated RWSC revenue needs
- Maintain a minimum reserve balance of 40 percent of annual budgeted variable operating expenses in the Recycled Water Operations & Maintenance (O&M) Fund

## Analysis

Staff developed an RWSC financial model that incorporates cash flow projections for current and future fiscal years with RWSC revenue needs based on the costs of providing RW service to customers. The proposed RWSCs include costs identified in the District’s FY25/26-FY26/27 Biennial Budget and 5-year CIP, which were adopted by the Board on June 26, 2025. The following key assumptions were incorporated into the financial model to identify revenue needs and associated proposed RWSCs:

- RW Operating Budget: The RW operating budget for FY26/27 is \$4.9 million, which accounts for known and projected increases in costs in this fiscal year. Annual cost escalation factors (e.g., utilities, 5%; chemicals, 3%; salaries, 3.5%; benefits, 3.5%) were used to forecast O&M expenditures beyond FY26/27.
- RW Capital Budget: A total of \$4.32 million is estimated for capital project expenditures in the preliminary 5-year CIP, including \$3.95 million for the RW Capital Asset Replacement (RW CAR) Fund and \$0.37 million for the RW Capital Asset (RW CA) Fund. Capital project expenditures for Years 6 through 10 in the RWSC financial model are based on the RW Master Plan and historic capital expenditures.
- Fixed and Variable-rate Components: All RW customers pay the same variable-rate RWSC component per unit based on consumption to recover RW CAR, chemical, and utility costs. In addition, each RW customer pays its allocable share of fixed costs, including labor, office expenses, outside services, repairs and maintenance, and distribution system O&M costs. Calpine is responsible for paying RW CA project costs per its agreement with the District. Capital assets are categorically funded in this manner because RWF capital funding requirements do not typically change with the addition of other customers.
- Recycled Water Demand: The RWSC financial model considers historical RW consumption by customers and planned operational activities by customers to inform the projected RW demands for the current and future fiscal years. These demand projections significantly impact estimated revenue generated by variable rates. RW consumption was relatively stable through FY22/23, with minimal fluctuations between fiscal years. Beginning in FY24/25, Calpine’s RW usage declined significantly due to extended outages, resulting in consumption approximately 22% below historical averages. The FY25/26 rates assumed that Calpine’s usage would return to previous levels; however, actual FY25/26 usage remained below the RWSC financial model projection. As a result, RW revenues were approximately 14% below the costs of providing recycled water in FY25/26. Calpine has also indicated that its facility is expected to be offline for an extended duration in Spring 2027. Accordingly, the RWSC financial model incorporates revised RW usage assumptions for FY26/27 to reflect the anticipated outage as illustrated in Table 1. Because Calpine represents the largest RW consumption, changes in their usage significantly impact variable-rate revenue projections. Staff also reduced Calpine’s recycled water consumption beyond FY26/27 to account for recent consumption trends.

| Table 1: RW Consumption Data (Tgal) |                            |                         |                            |                            |
|-------------------------------------|----------------------------|-------------------------|----------------------------|----------------------------|
| Customers                           | Projected Usage<br>FY25/26 | Actual Usage<br>FY25/26 | Projected Usage<br>FY26/27 | Projected Usage<br>FY27/28 |
| Industrial Users                    | 2,177,791                  | 1,862,848               | 1,920,000                  | 2,078,736                  |
| Irrigation Users                    | 151,898                    | 146,791                 | 146,791                    | 146,791                    |
| Total Consumption (Tgal)            | 2,329,689                  | 2,009,639               | 2,066,791                  | 2,225,527                  |

- Calpine Firm Capacity Surcharge and Revenue Stability Surcharge: As part of its fixed-cost component, Calpine also pays a Firm Capacity Surcharge and a Revenue Stability Surcharge. The Firm Capacity Surcharge includes certain costs allocated based on the Calpine receiving “firm” capacity, while irrigation customers receive interruptible service. The District continues to implement the Revenue Stability Surcharge, which was established in FY11/12 to stabilize revenue after Calpine experienced a decline in consumption from historical levels. The Revenue Stability Surcharge (\$20,000-\$35,000 per month) and annual RW consumption (4,516-8,103 acre-feet [AF]) by Calpine has varied significantly since this surcharge was implemented. Staff is proposing to maintain the surcharge at \$35,000 per month to ensure cost recovery.
- City of Antioch RW Project Surcharge: In FY12/13, an additional surcharge was established for the City of Antioch to cover its \$1.1 million share of the Antioch Recycled Water Project costs that exceeded the city’s \$5 million cap for the low-interest State Revolving Fund (SRF) loan secured by the District. The City of Antioch is paying the District for its share of SRF loan principal and interest for the \$5 million cap amount annually when the SRF loan payments are due. Based on the City of Antioch owning and being able to sell extra capacity in its distribution system, the remaining amount of the City of Antioch’s project costs is being repaid to the District over a 20-year period at 4.25% interest through a monthly rate surcharge of \$6,825.65.

*Proposed RWSC Adjustments:* The RWSC financial analysis indicates total annual revenues need to increase by ~8% (+\$193k estimated for FY26/27) to recover the District’s costs associated with RW production and distribution, which equates to an annualized revenue increase of approximately \$345,000. Because the proposed RWSCs would become effective mid-year, the additional, prorated revenue for FY26/27 is \$193,000. An 8% revenue increase is necessary to ensure the District’s minimum RW O&M Fund reserve requirements are met in future fiscal years. The revenue increase is greater than previously estimated because actual FY25/26 revenue was lower than projected in the prior financial modeling due to lower than anticipated RW consumption. For FY26/27, approximately \$960,000 of the RW O&M Fund balance is being utilized to offset the shortfall between operating revenues and operating expenses, which reduces the amount of additional revenue that would need to be recovered through increased RWSCs.

The proposed RWSCs would collect an estimated \$2,741,599 (61%) from variable costs and \$1,730,460 (39%) from fixed charges (exclusive of the special project-related surcharge for Antioch). The proposed variable-rate component is expected to increase by approximately 17% primarily due to lower projected consumption, a \$115K increase in chemical costs, and a \$47K increase in utility costs for FY26/27. The annual fixed revenue need decreased slightly by \$65k, primarily due to the allocation of the projected FY26/27 deficit to the fixed rate component. As shown on the FY26/27 RWSC Revenue Estimates (Attachment 1), revenue projections with current and proposed RWSCs are \$4,439,201 and \$4,472,059, respectively, and are based on actual RW consumption in FY25/26 for all customers except for Calpine, which is reduced to incorporate planned plant outages in FY26/27.

As shown on the Proposed FY26/27 RWSCs (Attachment 2), the current variable rate is \$370 per AF, and the proposed variable rate is \$432 per AF (+\$62 per AF) based on decreased projected usage and planned increases for chemicals and utilities. The fixed charges per AF for all users have slightly decreased. As shown in Table 2, by spreading all charges allocated to the cities over projected consumption, the total cost per AF is \$570 for FY26/27 (excluding project-related surcharges) compared to current RWSCs of \$565 per AF. This represents a marginal increase of \$5 per AF (1%). The proposed RWSCs, excluding the City of Antioch surcharge, are well under the estimated cost of water from Contra Costa Water District (CCWD), which is estimated to be \$1,004 per AF for raw water and \$3,433 per AF for treated water per CCWD's current rates. Staff reviewed the proposed RWSCs with key RW customers at a special RW Technical Advisory Committee (TAC) meeting on September 8, 2026.

| Table 2: RWSCs per Acre Foot (AF)                      |         |          |          |
|--------------------------------------------------------|---------|----------|----------|
| Customers                                              | Current | Proposed | % Change |
| Industrial Users                                       | \$626   | \$713    | +14%     |
| Irrigation Users (excluding City of Antioch surcharge) | \$565   | \$570    | +1%      |

Staff is requesting the Board set a public hearing for October 14, 2026. Following public hearing, the Board will consider adopting an ordinance adjusting RWSCs. If the Board approves the RWSC adjustments, the updated RWSCs would be implemented on RW customer monthly invoices for services beginning December 2026.

### **Financial Impact**

If approved by the Board on October 14, 2026, the proposed RWSCs would generate sufficient revenue to cover the District's RW production and distribution costs, which were incorporated into the FY25/26-FY26/27 Biennial Budget approved by the Board in June 2025. RWSCs would remain well below the potable and raw water costs from local agencies

### **Attachments**

1. FY26/27 RWSC Revenue Estimates
2. Proposed FY26/27 RWSCs

## FY26/27 Recycled Water Service Charge Revenue Estimates

|                                                  | Current<br>RWSCs    | FY26/27 Proposed<br>RWSCs | Difference         |
|--------------------------------------------------|---------------------|---------------------------|--------------------|
| RW Usage per acre-foot (AF) - Calpine            | 6,683               | 5,892                     | (792)              |
| RW Usage per AF - All Other Customers            | 467                 | 451                       | (15)               |
| <b>Total Customer Usage</b>                      | <b>7,150</b>        | <b>6,343</b>              | <b>(807)</b>       |
| <b>Fixed Revenue w/o Antioch Surcharge</b>       |                     |                           |                    |
| Calpine                                          | \$ 1,709,157        | \$ 1,645,632              | \$ (63,525)        |
| Antioch                                          | 46,854              | 46,812                    | (42)               |
| Pittsburg                                        | 20,994              | 19,944                    | (1,050)            |
| All Other Customers                              | 18,796              | 18,072                    | (724)              |
| <b>Total Fixed Revenue w/o Antioch Surcharge</b> | <b>\$ 1,795,801</b> | <b>\$ 1,730,460</b>       | <b>\$ (65,341)</b> |
| <b>Variable Revenue</b>                          |                     |                           |                    |
| Calpine                                          | \$ 2,471,048        | \$ 2,546,880              | \$ 75,832          |
| All Other Customers                              | 172,352             | 194,719                   | 22,367             |
| <b>Total Variable Revenue</b>                    | <b>\$ 2,643,400</b> | <b>\$ 2,741,599</b>       | <b>\$ 98,199</b>   |
| <b>Total Revenue</b>                             |                     |                           |                    |
| Calpine                                          | \$ 4,180,205        | \$ 4,192,512              | \$ 12,307          |
| All Other Customers                              | 258,996             | 279,547                   | 20,551             |
| <b>Total Revenue</b>                             | <b>\$ 4,439,201</b> | <b>\$ 4,472,059</b>       | <b>\$ 32,858</b>   |
| <b>Estimated Revenue Need</b>                    | -                   | <b>\$ 4,471,857</b>       | -                  |
| <b>Est Gross Revenue less Revenue Need</b>       | -                   | <b>\$ 202</b>             | -                  |

## Proposed FY26/27 Recycled Water Service Charges

|                                                      | Current<br>Rates  | FY26/27 Proposed<br>Rates | %Change     |
|------------------------------------------------------|-------------------|---------------------------|-------------|
| <b><u>Variable Rate per Acre-Foot (AF)</u></b>       |                   |                           |             |
| Recycled Water Facility O&M                          | \$ 315            | \$ 389                    | 23%         |
| RW Capital Asset Replacement                         | \$ 55             | \$ 43                     | -22%        |
| <b>Total Variable Rate per AF</b>                    | <b>\$ 370</b>     | <b>\$ 432</b>             | <b>17%</b>  |
| <b><u>Fixed Monthly Charges</u></b>                  |                   |                           |             |
| <b>Calpine:</b>                                      |                   |                           |             |
| O&M Calpine                                          | \$ 106,582        | \$ 101,288                | -5%         |
| Firm Capacity Surcharge                              | \$ 848            | \$ 848                    | 0%          |
| Revenue Stability Surcharge                          | \$ 35,000         | \$ 35,000                 | 0%          |
| <b>Total Calpine Monthly Fixed Charges</b>           | <b>\$ 142,430</b> | <b>\$ 137,136</b>         | <b>-4%</b>  |
| <b>City of Antioch:</b>                              |                   |                           |             |
| O&M Antioch                                          | \$ 3,904          | \$ 3,901                  | 0%          |
| Antioch Project Surcharge                            | \$ 6,826          | \$ 6,826                  | 0%          |
| <b>Total City of Antioch Monthly Fixed Charges</b>   | <b>\$ 10,730</b>  | <b>\$ 10,727</b>          | <b>0%</b>   |
| <b>City of Pittsburg:</b>                            |                   |                           |             |
| O&M Pittsburg                                        | \$ 1,749          | \$ 1,662                  | -5%         |
| <b>Total City of Pittsburg Monthly Fixed Charges</b> | <b>\$ 1,749</b>   | <b>\$ 1,662</b>           | <b>-5%</b>  |
| <b>Other Users:</b>                                  |                   |                           |             |
| MDRRP                                                | \$ 385            | \$ 393                    | 2%          |
| PUSD                                                 | \$ 1,060          | \$ 1,019                  | -4%         |
| Caltrans                                             | \$ 122            | \$ 94                     | -23%        |
| <b>Total Other Users' Monthly Fixed Charges</b>      | <b>\$ 1,567</b>   | <b>\$ 1,506</b>           | <b>-4%</b>  |
| <b><u>Assumed Annual Consumption (AF)</u></b>        |                   |                           |             |
| Calpine                                              | 6,683             | 5,892                     | -12%        |
| Antioch                                              | 258               | 268                       | 4%          |
| Pittsburg                                            | 108               | 91                        | -16%        |
| MDRRP                                                | 26                | 23                        | -12%        |
| PUSD                                                 | 69                | 66                        | -4%         |
| Caltrans                                             | 6                 | 3                         | -50%        |
| <b>Total Usage (AF)</b>                              | <b>7,150</b>      | <b>6,343</b>              | <b>-11%</b> |